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Made in Mexico: Nearshoring is accelerating growth

Equity Insights offers research and perspectives from Putnam's equity team on market trends and opportunities.

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Reshoring and nearshoring are key trends for investors in global markets. As geopolitical tensions escalate and more businesses shift operations away from China, investors are considering the impacts of deglobalization. For many businesses and regions, we believe it could drive meaningful growth, with Mexico as one of the biggest potential beneficiaries.

In our view, Mexico stands to benefit from both reshoring — businesses moving their manufacturing back to their domestic markets, and nearshoring — businesses moving manufacturing to regions that are closer to their headquarters.

Executives are planning to increase investments in Mexico

Nearshoring to Mexico is still in its early phases, but we continue to see positive developments beyond already announced investment and expansion plans. In a survey of companies operating in Mexico, the Central Bank of Mexico found that a significant percentage of corporate executives are planning increased levels of investment. This includes expanding production, hiring more staff, and renting more real estate as a result of nearshoring opportunities.

The impact of nearshoring on business plans

Corporate executives in Mexico surveyed on impact (% who responded affirmatively)



In-company discussions about ways to benefit from nearshoring



Plans to expand production or increase investment



New contracts with foreign companies or increased production



Hiring more staff, greater use of installed capacity, or renting more real estate



Construction of new facilities or investment in expansion of installed capacity

Source: Banco de Mexico, with data from the Programme of Surveys to Corporate Executives. Published in Bank of Mexico Report on Regional Economies, January–March 2023.

For use with institutional investors and investment professionals.

Observations from our research

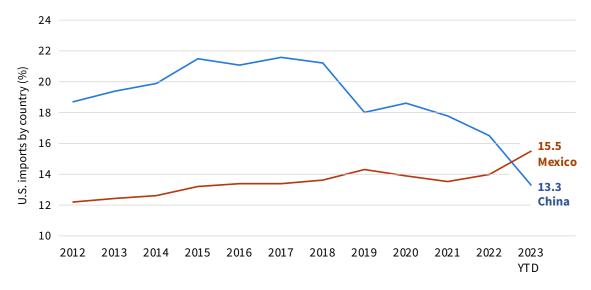
Through our travel, meetings, and research, we have observed nearshoring trends and their potential to drive further economic growth in Mexico.

- On our recent trip to Taiwan, we confirmed that Taiwanese companies ranging from AI server assemblers to even curtain makers have a strong desire to accelerate their expansion plans in Mexico.
- Tesla, Mattel, and Unilever recently announced significant investments in manufacturing facilities in northern Mexico.
- Beyond Tesla, our recent check-ins with Korean automakers revealed that Mexico continues to be a top priority for their capacity expansion.
- Conversations with IT services companies from India, Latin America, and the U.S. confirm incremental investments toward nearshore capabilities, as proximity, better time zone compatibility, and skilled talent bases drive client demand.
- One of the largest freight forwarders told us it is seeing a big increase in demand from clients to use Mexico as a final assembly base.
- The Canadian Pacific Kansas City Limited railroad company recently launched a service that connects the U.S. Midwest with the San Luis Potosi and Monterrey regions in Mexico.

Mexico outpaces China in exports to the U.S.

Mexico is experiencing a surge in exports due in large part to nearshoring trends. In early 2023, for the first time in decades, Mexico overtook China as a source of exports to the U.S.

Mexico overtakes China as leading exporter to the United States



Source: JP Morgan.

As a result of nearshoring trends, minimum wage hikes in Mexico have been consistent, with an additional increase of 15% to 20% expected in 2024. Although this can put pressure on corporate profits, it bolsters the spending power of consumers. Also, inflation in Mexico is moderating from elevated levels. Benchmark rates have likely peaked, but Banxico, Mexico's central bank, has indicated a cut is not likely any time soon, as inflation is still above its target range.

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Year to date, Mexico has been one of the best-performing markets in the world, as measured by the MSCI Emerging Markets and Developed Markets Indexes. We believe there is room for further outperformance for Mexico, driven by upward earnings estimate revisions and compelling valuations.

Positive outlook for EM equities overall

While we are bullish on Mexico's economic outlook and growth potential driven by nearshoring, we are also bullish in our outlook for emerging market stocks overall. In addition to Mexico, we are particularly focused on opportunities in India and Indonesia, which may also benefit as businesses look to expand operations outside of China. We believe stock prices follow earnings over the long run. Therefore, EM stocks may be poised for compelling growth, especially over the next three to five years.

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